

National Aeronautics and Space Administration

## Marshall Space Flight Center OFFICE OF CENTER OPERATIONS

Evolving for the future to provide the infrastructure in support of NASA's missions

## Marshall Space Flight Center OFFICE OF CENTER OPERATIONS

## MISSION

Enabling Mission Success by providing the best possible services to meet our customer needs

## VISION

To provide operational services that exceed customer expectations

#### Marshall Space Flight Center

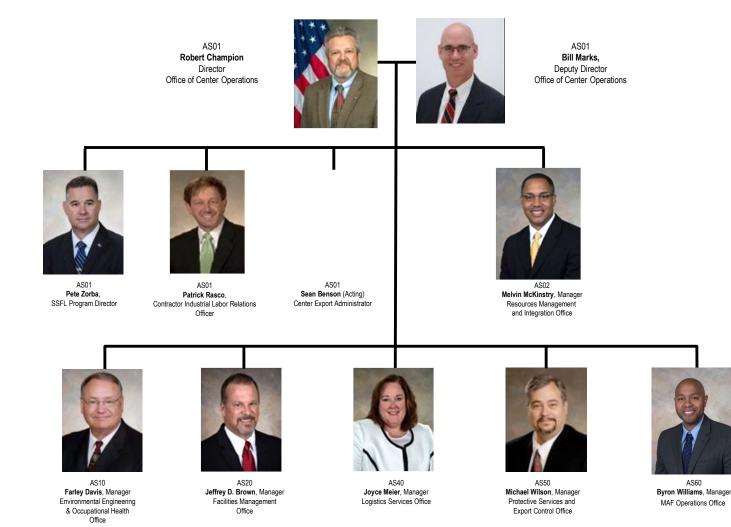
### **OFFICE OF CENTER OPERATIONS**

The Office of Center Operations' mission is to efficiently and effectively support Center missions by providing institutional services that include...

- Design, operation, and maintenance of MSFC facilities
- Environmental management and occupational health
- Movement of institutional and program support equipment
- Logistics support services
- Industrial labor relations
- Army/NASA coordinated services
- Protective services and export control for personnel, property, and programs
- Michoud Assembly Facility (MAF) Operations.

### **OFFICE OF CENTER OPERATIONS**

#### MSFC Office of Center Operations



Oct 2021



#### **Industrial Labor Relations**

- · As defined by the National Labor Relations Act
- To maintain sound relations with business, industry, and organized labor to:
  - Ensure prompt receipt of information involving labor issues that could adversely impact NASA acquisitions.
  - Ensure NASA obtains critical support, supplies, and services without interruption.
  - Seek voluntary agreement between management and labor to utilize "interestbased bargaining" and Alternate Dispute Resolution mediation in lieu of arbitration and litigation.

#### Federal Contract Labor Standards

- Ensure Center adherence and compliance with Federal Labor Standards/Statutes
  - Davis-Bacon Act: Wage Determinations
  - Service Contract Act: Wage Determinations
  - Copeland (Antikickback) Act
  - Walsh-Healey Act
  - Fair Labor Standards Act
  - Contract Work Hours and Safety Standards Act
- Labor Standards Violations
- Fraud, Waste, and Abuse of Critical Government Resources
- Preventive Enforcement
- Education and Training
- Compliance Assistance
- Procurement/SEB Support



#### Industrial Labor Relations

## MSFC OFFICE OF CENTER OPERATIONS Resources Management & Integration

#### **Budget Management & Integration**

- Center Management & Operations (CMO), Construction of Facilities (CoF), Environmental Compliance and Remediation (ECR), Corporate Security, Direct Projects, and Reimbursables
- Labor, Travel, and Procurements
- Monthly Reviews (Plans vs. Actuals)
- PPBE (Long Range Budget Planning)
- Workforce (Civil Service and Contractors

#### **Center Operations Working Group**

- Schedules
- Risk
- Directives
- Actions
- Secretariat

#### **Directives and Agreements**

- NPD, NPR
- MDP, MPR, MWI
- Multi Program/Project
- ARMY/NASA Support Agreement
- Respiratory Protection

#### Audits/Assessment

- External Audits (ISO)
- Internal Audits
- NCRs/Alerts/Calibration/RCARS

#### **Management Process Support**

- QMS Representative
- Directive Control Board
- Infrastructure Management Committee Support
- Web Page Support



#### **Resources Management & Integration**

- OI/OWI
- Space Acts
- MOUs
- Memorandums

#### MSFC OFFICE OF CENTER OPERATIONS

### Environmental Engineering & Occupational Health

#### **Industrial Hygiene Services**

- Asbestos monitoring & analysis
- Chemical exposure monitoring
- Lead monitoring
- Ergonomic evaluations
- Confined space permitting
- Noise monitoring
- Material safety data sheets
- · Cafeteria inspections
- Indoor air quality monitoring
- Complaint investigations
- Heat stress monitoring
- Training
- Annual building inspections

#### Environmental Compliance

- Hazardous waste
- Chemical
- Wastewater/storm water
- Environmental assessments
- Air emissions
- Environmental training
- · Audits/inspections
- Green procurement
- Natural & cultural resources
- Toxic substances
- Recycling

#### **Radiation Safety**

- Ionizing radiation surveys
- Non-ionizing radiation surveys (lasers, RF microwave)
- Training

#### **Medical Center**

- Monitoring exams
- Immunizations/vaccinations
- Emergency & therapeutic medicine
- Education

#### **Respiratory Protection**

- Respiratory protection equipment
- Fit testing
- Training
- Army support

#### **Agency Responsibilities**

• Manage regulatory risk and analysis communication. Support environmental managers panel.

#### **Restoration/Cleanups**



#### Environmental Engineering & Occupational Health

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### MSFC OFFICE OF CENTER OPERATIONS Facilities Management

#### **Facilities Planning**

- Real Property
- Roads and Parking
- Geographical Information System (GIS)
- Signage
- Master Planning
- Historical/Cultural
- Space Management
- Americans with Disabilities Act
- Army Coordination
- Leases
- Enhanced Use Lease
- Memoranda of Agreement
- Space Act Agreements

#### **Facilities Engineering**

- Configuration Control
- Demolition
- Engineering Analysis
- Architectural/Engineering Services
- Project Integration
- Cost Engineering
- Project Planning
- Project Scheduling
- Project Management
- Construction
- Design
- Facilities Utilization Review Committee (FURC)

#### **Sustaining Facilities**

- Energy and Utility Management
- Systems (HVAC) Availability
- Custodial
- · Grounds/Landscaping
- Equipment Operations
- Outage Coordination
- Utility Control System and Building Automation
- Unscheduled Maintenance
- Scheduled Maintenance
- Operations De-ionized, Chilled Water, Steam, etc.









**Facilities Management** 

## MSFC OFFICE OF CENTER OPERATIONS Logistics Services

#### Property Management

- Excess Property
- GSA Sales
- Donations
- Demilitarization
- Recycling/Scrap
- Reutilization
- Government and Contractor Held Material and Assets
- Property Control
- Inventory Auditing
- Warehousing

#### Transportation

- Fleet Management
- Motor Pool and Equipment Maintenance

#### **Retail Store**

- JIT Office Supplies Ordering and Delivery
- All Furniture Sales (Including Ergonomic Furniture)
- Safety Supplies

#### **Moves/Food/Furniture Distribution**

- Moves
  - Personal Property
  - Special Events
- Furniture
- Ordering
- Maintenance
- Distribution
- Reutilization
- Property Relocation

#### Program/Project Support

- Marine Operations
- Program Critical Hardware
   Movement Support
- Maintenance and Repair of Research, Development, Test, and Evaluation Equipment
- Flight Hardware Support

#### Shipping/Receiving/Mail

- U.S. Postal Service Mail
- Interoffice Mail
- Receive and Inspection of Packages
- Freight Shipment
- Custom Packaging and Crating



#### Logistics Services

### MSFC OFFICE OF CENTER OPERATIONS Protective Services & Export Control

#### Agency

- Export Control
  - Compliance
  - Training
  - Audits/inspections
  - Center Export Representative
  - Oversight
- Technology Protection
  - Lifecycle Security Risk Management
  - Threats/Vulnerability Assessments
  - Cyber Threats
- Computer Forensics Analysis

#### Center

- Personnel Security
  - Suitability Investigations
  - Case Adjudications
- Investigations
  - Crime Prevention and Investigations
  - Missing Property/Asset Recovery
  - Threat Assessment Advisory Group
  - Security Services
- Security Awareness
  - Mission Essential Infrastructure
  - Security Systems Integration
  - Identity and Assessment Management

#### **Emergency Management** and Operations

- People
- Life Safety
- 24×7 Rapid Security Response
- 911 Center Management
- Events
  - National Incident Management System (NIMS) Incident Command
  - MSFC Emergency Operations Center
  - Mass Notifications
- Planning
  - Emergency Policies/Plans
  - Continuity of Operations
  - Fire Prevention



#### Protective Services & Export Control

# MSFC OFFICE OF CENTER OPERATIONS Michoud Assembly Facility (MAF) Operations

### Facility Operation & Maintenance Management

- Facility Projects oversight CoF/A&E Planning and Implementation
- Floor Plan Layout
- Port/Harbor
- Emergency Management Program
- Office Space Coordination

#### **Site Services**

- Trash, Vending, Cafeteria
- Security

#### Health & Welfare Management

- Medical Operation
- Bloodborne Pathogens

#### Logistic

- Shipping/Receiving
- Transportation
- Property Management/Tracking

#### **Environmental Management**

- Remediation
- Permitting

#### Marshall Management System (MMS) Change Support

- New Directives
- Update Directives



#### Michound Assembly Facility (MAF) Operations

## MSFC OFFICE OF CENTER OPERATIONS **Evolving for the Future**

## Our primary function is to provide infrastructure to support NASA Missions.



Space Launch System (SLS)



James Webb Telescope



International Space Station



#### Must become institutionally more cost competitive

- Implementation of 20-year Facilities Master Plan
  - Baselined in 2003
  - Renewed in 5 year cycles
  - The main tenet of the Master Plan is to support Agency goals
- Institutional focus is "Right-sizing" of MSFC facilities
  - Inactive/Abandon
  - Eliminate/Transfer
  - Refurbish/Replace

Evolving for the Future

#### MSFC OFFICE OF CENTER OPERATIONS

### **Elimination & Revitalization Through Replacement**

#### Eliminate what is no longer needed

 20% reduction of existing buildings/structures footprint completed as of 2022; by 2032 we will have reduced our footprint by 27%

#### Modernize aging facilities Center wide

- Replace older buildings with Green facilities
  - 65% reduction in operations & maintenance costs
  - 35% reduction in energy costs
- Green Buildings at MSFC:
  - Nine LEED Certified buildings, with two Green Globe Certified buildings
  - Future buildings, including Marshall Exploration Facility, will be designed to a minimum of Two Green Globes or LEED Silver



4201 Demolition



4200 Demolition



Building 4220 FY 2014



Building 4260 FY 2016



Building 4221 FY 2018



Building 4222 (MEF) FY 2026

Elimination & Revitalization Through Replacement

## MSFC OFFICE OF CENTER OPERATIONS Contracts

Title	Vendor	Services	Current POP & Value
Facilities Operations & Maintenance Support Services (FOMSS)	AECOM Corp.	Facility Operations & Maintenance	7/1/17 - 6/30/23 \$319,482,346
Marshall Logistics Support	L&M	Logistics Support Services & Management	9/1/18 - 8/31/23
Services (MLSS)	Technologies, Inc.		\$89,162,606
Facility Engineering Design &	Accura-Rosser JV	Architectural & Engineering	4/1/17 - 3/31/23
Inspection Services (FEDIS I)		Design Services	\$43,504,008
A/E Services for Environmental & Occupational Health at MSFC	CH2M Hill (Jacobs)	Architectural & Engineering Services	10/1/19 - 9/30/23 \$40,000,000
MSFC & MAF Protective	Chenega Global	Physical & Protective	12/1/21 - 9/30/23
Services	Protection, LLC	Services	\$22,500,000
Custodial & Refuse Collection	All Native	Custodial & Refuse	8/23/19 -8/21/23
Services (CRCS II)	Synergies	Collection	\$19,651,344
Occupational Health Services	InoMedic Health	Occupational Health	10/1/19 - 9/30/23
	Applications, Inc.	Services	\$11,701,962
Center Operations Building	Lin Tech Global	Monitors UCS Console	4/1/20 -3/31/23
Automation (COBA)		Operations	\$5,572,159
Multiple Award Construction (MACC-II)	24 Contractors	General Construction,	10/25/17 - 10/25/25
	(multiple award)	Repair, Demolition	\$3,000,000,000
Multiple Award (IDIQ) Minor	20 Contractors	General Construction	3/25/19 - 3/24/24
Construction (MCC-IV)	(multiple award)	(IDIQ TOs \$1M or less)	\$20,000,000 (each)
Environmental Engineering Services at MSFC & MAF	KS Ware & Associates, LLC	Environmental Engineering Services (IDIQ)	4/3/17 - 10/2/22* \$27,496,000 *TOs ongoing until complete

Contracts

## MSFC OFFICE OF CENTER OPERATIONS Points of Contact



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Facilities Office Jeff Brown jeffrey.brown@nasa.gov



Logistics Office Joyce Meier joyce.w.meier@nasa.gov



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